

Tree House Care



FOSTERING SERVICE STATEMENT OF PURPOSE

Last updated: May 2022

Review due: May 2023

Ofsted Registration Number: SC033189



TREE HOUSE CARE INTEGRATED MODEL OF PRACTICE



Our Integrated Model of Practice represents a philosophy we try to apply to all areas of our work.

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CORONAVIRUS - UPDATED May 2022

Due to the Covid-19 virus pandemic some of our normal practices described in this document may have to be changed temporarily, based on the latest Government advice. It is not possible to keep this document completely up to date all the time.

Our overall Aims and Objectives remain the same.

We have a Coronavirus Action and Recovery Plan in place and implemented.

TREE HOUSE CARE FOSTERING

STATEMENT OF PURPOSE

INTRODUCTION

This Statement of Purpose is written in accordance with Standard 16 of the National Minimum Standards for Fostering Services and regulation 3 & 4 of the Fostering Regulations 2011.

A copy of the Statement of Purpose is available to anyone via our website and more specifically to:

- OFSTED
- Any person working for Tree House Care
- Any child placed with or under consideration for placement with us
- All Tree House Care foster carers and prospective foster carers
- Local authorities or Children's Trusts who have placed, or are considering placing with us
- Any parent of a child placed with us, or under consideration for placement with us

This document will be reviewed and updated in the following circumstances:

- At least annually
- If there are any significant changes to the status and constitution of the agency
- If there are any changes to the Registered Manager or Responsible Individual
- If the purpose of the agency changes
- If there are changes to the services offered
- If there are changes to relevant legislation, regulations, or guidelines

This document will be signed off by the Registered Manager and Board of Directors.

VALUES

The strapline on our logo is “*doing the right thing for our children*”. This is important to us.

The values statements contained in the National Minimum Standards for Fostering are our foundation:

- *The child’s welfare, safety and needs are at the centre of their care.*
- *Children should have an enjoyable childhood, benefiting from excellent parenting and education, enjoying a wide range of opportunities to develop their talents and skills leading to a successful adult life.*
- *Children are entitled to grow up in a loving environment that can meet their developmental needs.*
- *Every child should have their wishes and feelings listened to and taken into account.*
- *Each child should be valued as an individual and given personalised support in line with their individual needs and background in order to develop their identity, self-confidence and self-worth.*
- *The particular needs of disabled children and children with complex needs will be fully recognised and taken into account*
- *The significance of contact for looked after children, and of maintaining relationships with birth parents and the wider family, including siblings, half-siblings and grandparents, is recognised, as is the foster carer’s role in this.*
- *Children in foster care deserve to be treated as a good parent would treat their own children and to have the opportunity for as full an experience of family life and childhood as possible, without unnecessary restrictions.*
- *The central importance of the child’s relationship with their foster carer should be acknowledged and foster carers should be recognised as core members of the team working with the child.*
- *Foster carers have a right to full information about the child.*
- *It is essential that foster carers receive relevant support services and development opportunities in order to provide the best care for children.*
- *Partnership between all those involved in fostering children is essential to deliver the best outcomes for children; this includes, local authorities, other statutory agencies, fostering service providers and foster carers.*

OUTCOMES FOR CHILDREN

We work towards the following outcomes for children, which are:

- Being Healthy
- Staying Safe
- Enjoying & Achieving
- Making a Positive Contribution
- Relationships & Friendships
- Feelings & Behaviour
- Learning & Education
- Achieving Economic Well Being

More specifically we work towards the outcomes for the child focussed National Minimum Standards for Fostering (NMS 1-12) which are:

- *Children know that their views, wishes, and feelings are taken into account in all aspects of their care; are helped to understand why it may not be possible to act upon their wishes in all cases; and know how to obtain support and make a complaint.*
- *The views of others with an important relationship to the child are gathered and taken into account.*
- *Children have a positive self-view, emotional resilience and knowledge and understanding of their background.*
- *Children enjoy sound relationships with their foster family, interact positively with others and behave appropriately.*
- *Children feel safe and are safe. Children understand how to protect themselves and are protected from significant harm, including neglect, abuse, and accident.*
- *Children rarely go missing and if they do, they return quickly.*
- *Children who do go missing are protected as far as possible and responded to positively on their return.*
- *Children live in a healthy environment where their physical, emotional, and psychological health is promoted and where they are able to access the services to meet their health needs.*
- *Children are able to enjoy their interests, develop confidence in their skills and are supported and encouraged to engage in leisure activities.*
- *Children are able to make a positive contribution to the foster home and their wider community.*

- *The education and achievement of children are actively promoted as valuable in themselves and as part of their preparation for adulthood. Children are supported to achieve their educational potential.*
- *Children have, where appropriate, constructive contact with their parents, grandparents, siblings, half-siblings, wider family, friends, and other people who play a significant role in their lives.*
- *Children live in foster homes which provide adequate space, to a suitable standard. The child enjoys access to a range of activities which promote their development.*
- *Children are welcomed into the foster home and leave the foster home in a planned and sensitive manner which makes them feel loved and valued.*
- *Children feel part of the family. They are not treated differently to the foster carer's own children living in the household. The child's needs are met, and they benefit from a stable placement.*
- *Children are prepared for, and supported into, adulthood so that they can reach their potential and achieve economic wellbeing.*

SERVICE OUTCOMES

The Service Outcomes we work towards achieving are those set out in the National Minimum Standards for Fostering (NMS 13-31) which are:

- *The fostering service recruits, assesses and supports a range of foster carers to meet the needs of children they provide care for and is proactive in assessing current and future needs of children.*
- *The fostering panel and decision maker make timely, quality, and appropriate recommendations/decisions in line with the overriding objective to promote the welfare of children in foster care.*
- *The responsible authority has information and support from the fostering service which it needs to facilitate an appropriate match between the carer and child, capable of meeting the child's needs and consistent with the wishes and feelings of the child, so maximising the likelihood of a stable placement.*
- *Children, their parents, foster carers, staff, and the responsible authority/ placing authority are clear about the aims and objectives of the fostering service and what services and facilities it provides.*
- *The fostering service's operation meets the aims and objectives in the Statement of Purpose.*
- *The fostering service is provided and managed by those who are suitable to work with children and have the appropriate skills, experience, and qualifications to deliver an efficient and effective service.*
- *The fostering service is financially sound.*
- *Where a service is to close or substantially change, there is proper planning, to make the transition for children, foster carers, and staff as smooth as possible.*
- *There is careful selection of staff, fostering households, volunteers and the central list of persons considered suitable to be members of a fostering panel, and there is monitoring of such people to help prevent unsuitable people from having the opportunity to harm children.*
- *Foster carers receive the training and development they need to carry out their role effectively.*
- *A clear framework of training and development is in place, and this is used as the basis for assessing foster carers' performance and identifying their training and development needs.*
- *Foster carers receive the support and supervision they need in order to care properly for children placed with them.*
- *Allegations and suspicions of harm are handled in a way that provides effective protection and support for children and the person making the allegation, and at the same time supports the person who is the subject of the allegation.*

- *Children and foster carers receive a service from staff, volunteers, panel members and decision makers who have the competence to meet their needs.*
- *Staff and volunteers are supported and guided to fulfil their roles and provide a high-quality service to children.*
- *The fostering service is managed ethically, effectively, and efficiently, delivering a service which meets the needs of its users.*
- *Records are clear, up to date, stored securely, and contribute to an understanding of the child's life.*
- *The premises and administrative systems are suitable to enable the service to meet the objectives of its Statement of Purpose.*
- *Payments to foster carers are fair and paid in a timely way.*
- *Foster carers are clear about the fostering service's payment structures and the payments due to them.*
- *All significant events relating to the health and protection of children fostered by the service are notified by the registered person to the appropriate authorities.*
- *Family and friends foster carers receive the support they require to meet the needs of children placed with them.*
- *Children are cared for in line with their Placement Plan/Short Break Care Plan.*
- *The fostering service takes action to chase up outstanding reviews or visits from the responsible authority, contributes to those reviews and assists the child to contribute to their reviews.*

The registered manager's monthly report (NMS 25) to the Directors and six-monthly Regulation 35 report includes outcome related information. We use outcome trackers on CHARMS.

AIMS & OBJECTIVES

Our purpose is to provide fostering services to meet the needs of each child placed with our foster carers and to fulfil the objectives set out in their care plans.

To achieve this, we will:

- Recruit foster carers to the highest and safest standards in assessment.
- Ensure children are seen regularly by our staff.
- Make available foster carers who are able to provide a safe, stable, non-stigmatising, caring home.
- Safeguard and promote each child's physical, mental, emotional welfare and development in partnership with local authorities
- Balance the child's individual needs with our responsibilities to other children living at the foster carer's home.
- Facilitate and provide support as appropriate to ensure that children of school age placed with foster carers have access to education appropriate to their age, ability, and level of attainment.
- Ensure that young people over school age are offered an appropriate programme of vocational preparation, training, or work experience.
- Ensure that foster carers adopt a proactive approach to each child's health care needs.
- Not place any child under 5 with foster carers where we know any member of the household smokes or uses e-cigarettes.
- Ensure that the foster carers provide each child with the opportunity to participate in a range of social, recreational and leisure interests.
- Ensure that foster carers provide appropriate opportunities for each child to acquire daily living skills.
- Ensure that foster carers promote contact with each child's family and others in accordance with their Care Plan.
- Ensure that each child is treated as an individual through participation in review meetings, and, where a child or young person is of sufficient age and understanding participates in the decision-making process.
- Allow each child to exercise their right to representation and to make complaints.
- Ensure the foster carers are attentive to each child's individual needs and rights in relation to age, race, language, sexuality, disability, gender, and meet their specific cultural and religious needs.
- Undertake a Home Safety Checklist on each fostering household, which will be reviewed and updated at least annually (usually during an unannounced visit to the fostering household).

- Continue to develop and build on our therapeutic model.

SERVICES PROVIDED

We provide safe and nurturing foster homes by matching children's needs with foster carer households.

If we get the matching right, this will reduce the chances of breakdown and provide greater stability for children.

We provide a range of fostering homes, which include:

- Assessment
- Emergency and respite
- Short term
- Medium term
- Long term
- Sibling groups
- Therapeutic

We can also supervise family-time contact.

We do not currently make parent and child placements or family and friends placements.



The “jigsaw house” is a visual representation of our approach to therapeutic fostering which we have developed based on attachment theory. Our Integrated Model of Practice is a thread we try to ensure runs through everything we do.

Our approach includes:

- All our carers are expected to attend our six-session Attachment Level One training.
- All our carers will have the opportunity to attend our six-session Attachment Level Two training.
- Consultations with a qualified therapist are available for all our foster carers.

- Children can be placed under our bespoke therapeutic placement services with intensive therapeutic support. These are our Trauma Intervention Care and Therapy and Stabilisation placements (known as TIC and TAS respectively).

Training and Consultations for foster carers are provided by John Anderson, a qualified therapist.

Direct therapeutic support to children can be provided by Chrysalis Associates, a team of professionals drawn from the fields of social work, clinical, and educational psychology. They specialise in the assessment and treatment of developmental trauma and attachment difficulties.

SUPPORT TO FOSTER CARERS

All carers sign a comprehensive Foster Carer Agreement with the agency.

Health and Safety and Whistleblowing Policies are in place for staff and carers.

All carers are required to draw up a Family Safe Care Plan, as well as an Individual Safe Care Plan for each child.

All carers have our foster carer handbook containing relevant information and guidance.

All children are given an age-appropriate Guide.

Carers are allocated a supervising link worker, who will lead them through an induction programme. The supervising link worker will be responsible for undertaking regular supervisory visits (minimum of monthly) weekly telephone contact, support, advice, regular support groups, out of hours support, training, and development. Our foster carers are within two hours travel time of their supervising link worker's base.

Further support is provided by our Fostering Support Assistant, Becky Nuttall, including Sleep Clinics.

Matching takes account of things such as preferred geographical location, appropriate skills, experience, and training.

Foster carers are paid on time. Holiday allowance is paid as part of the weekly allowance. Carers receive both birthday and Christmas allowance for each child they care for.

A caravan at Skegness is available to use at minimal cost.

All foster carers receive our own regular newsletter with useful information.

Local foster carer support groups are held monthly.

The processes for recruiting, approving, training, supporting, and reviewing foster carers evolve all the time. They are described in more detail in our policies and procedures and are available on request.

We facilitate regular events for foster carers, their families, and their foster children to attend. This includes a Christmas (or New Year) party, fun days, and consultation events.

The therapeutic consultations provided by John Anderson, are highly valued and an important source of support. John also provides our Attachment Level One and Level Two courses.

As at 1st May 2022 we had 61 foster carer households and 79 children in placement.

At the time of writing approximately 55% of our children placed are long term. We believe this to be above the national average, and is evidence of our good matching, support, and Integrated Model of Practice.

We have our own fostering panel which is subject to specific procedures as outlined by Part 5 of the Fostering Regulations 2011 and Standard 14 of the NMS 2011.

All foster carers have their Fostering Network membership fees paid and are able to access their support and advice.

Statutory checks are renewed periodically, as and when required.

ALLEGATIONS

Where foster carers are the subject of allegations of abuse or neglect the Local Safeguarding Children Partnership procedures will be followed, consulting with the Designated Officer for the Local Authority (usually known as the LADO).

The foster carer will be informed of an allegation as soon as possible and following advice from the strategy meeting. Where agreed, the foster carer's supervising link worker, in liaison with the local authority representative, will inform the carer about the investigation. This would usually include:

- The substance of the allegation
- Who will be involved in the investigation
- The planned process and time-scales
- The right of the foster carer(s) to access independent advice and support.

When an allegation is made, we strongly recommend that carers access support and advice from the Fostering Network.

We will help carers to understand the process, ensuring that they are given all appropriate information. Consideration will be given to support for the foster carer's children, and where necessary, wider family.

In some circumstances a decision may be made in the strategy meeting or by the police that the carers cannot be informed as it may compromise the investigation.

When the outcome of the allegation and investigation is known, a Specific Event Review will be held, and reported back to our Foster Carer Review Forum who may refer the matter to our Foster Panel.

The foster carer will be invited to attend (with a supporter) if the matter is referred to panel.

Independent support will continue to be available throughout the review process of a foster carer's approval until consideration of the case by the Agency Decision Maker.

The supervising link worker will have continuing responsibility for support and being the link between us and the foster carer, even when the carer has independent support.

Where a serious allegation against a foster carer is substantiated, we are legally obliged to consider whether the foster carer(s) should be referred to the Disclosure and Barring Service.

PARTICIPATION

There are a range of ways children can participate. We encourage every child to take part in their Care Planning reviews. The Children's Guide gives a range of ways in which children can make representations and complaints.

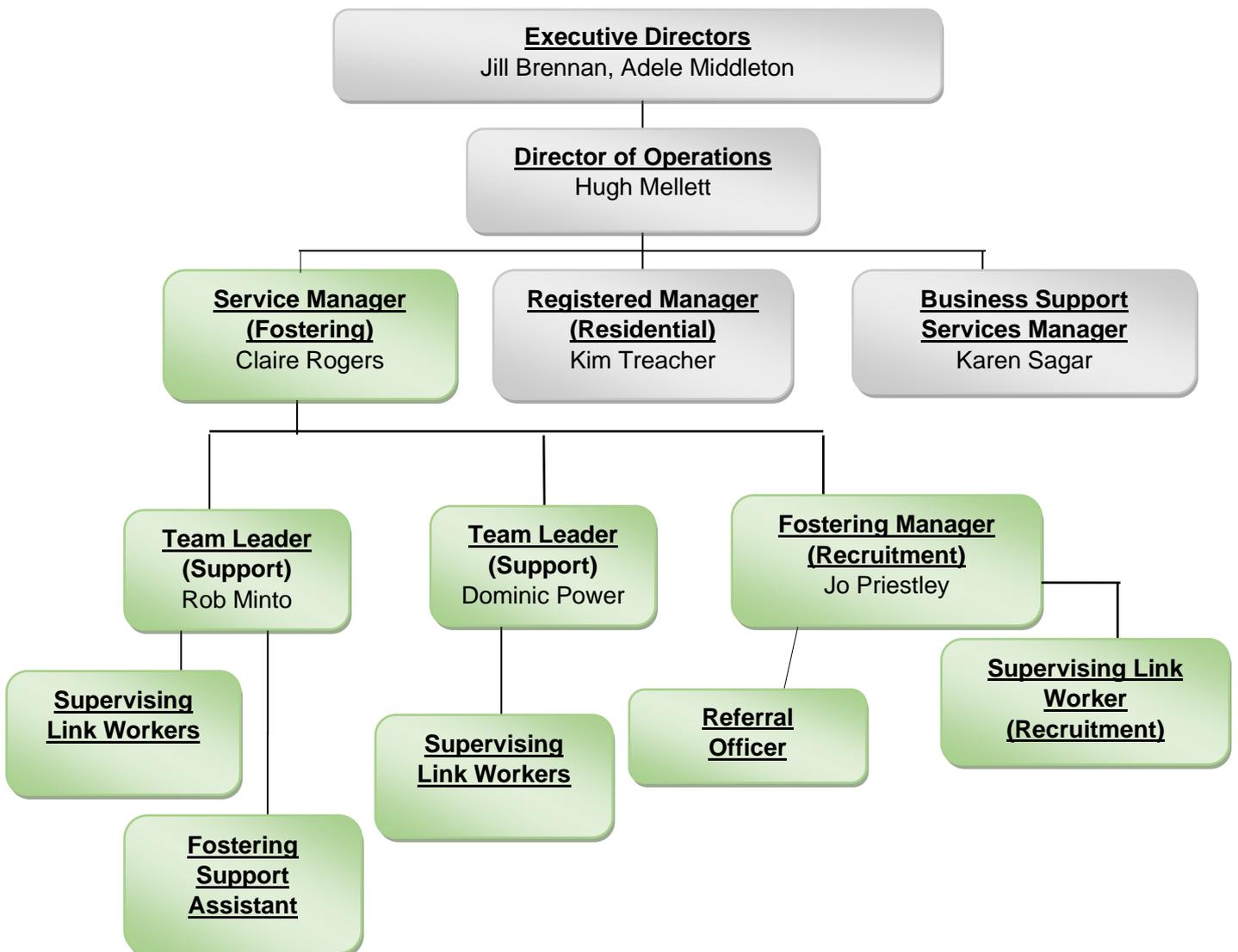
We periodically undertake children's surveys and occasional events where children can make their views known.

To ensure every child's voice is heard, we have a range of tools to support those children with limited communication.

We have a dedicated email address havingmysay@treehousecare.org for children and foster carers to use.

Supervising link worker's see every child with our carers as part of their supervisory visits.

STRUCTURE & STAFFING



Staff experience is summarised below:

Name	Year of Qualification	Year of joining Tree House Care Fostering
Claire Rogers (Service Manager)	2005	2012
Jo Priestley (Fostering Manager)	1984	2004
Robert Minto (Team Leader)	2004	2016
Dominic Power (Team Leader)	2007	2020
Amy Storey (Senior Supervising Social Worker)	2011	2014
Rachel Riley (Senior Supervising Link Worker)	2005	2017
Sarah Axe (Senior Supervising Link Worker)	2009	2016
Angela Sweeney (Supervising Link Worker)	2006	2019
Anna Kirman (Advanced Supervising Link Worker)	2015	2020
Becky Nuttall (Fostering Support Assistant)	-	2019
Judith Magill (Referrals Officer)	-	2007

All qualified Social Work staff are registered with Social Work England.

Staff are based either in our Grimsby or Doncaster offices, or work from home. The Grimsby office acts as HQ, where all admin and central functions are located.

Claire Rogers is our Registered Manager, being approved by OFSTED in June 2017.

Our current OFSTED rating is Outstanding.

Jo Priestley acts as deputy manager in Claire's absence.

We have procedures in place to ensure suitable and safe staff selection, plus an Equal Opportunities Policy.

RECRUITMENT AND APPROVAL OF FOSTER CARERS

We have a programme of recruitment activity, using the internet, advertising and events. During the period 30th April 2021 to 1st May 2022, we received 339 enquiries to become foster carers, 12 applications, and we approved 6 households.

Jo Priestley, Fostering Manager, focusses predominantly on foster carer recruitment and assessment. This is further strengthened by Adele Middleton, Director, taking on management responsibility for this area of work, working closely with the Registered Manager.

We collate information about referrals to help us plan services and recruitment drives. We keep similar information about foster carer enquiries, and the relative success or otherwise of various recruitment campaigns.

Enquiries and applications are welcomed from people regardless of gender, marital status, sexuality, race, disability, religion, culture or employment status. The timescale between the application form and approval will usually be within eight months.

We take into account geography for new applicants based on specific postcodes, determined by our ability to support Foster Carers and the likelihood of us being able to match children geographically.

All prospective foster carers must have at least one spare bedroom.

There is immediate exclusion of any applicant who has been convicted of an offence against a child, or any serious offences against an adult.

All prospective foster carers who have offences against their name will have a conviction risk assessment undertaken.

Recruitment meetings are held to ensure we keep on top of enquiries, initial visits and applications. This meeting confirms which enquiries and applications will progress.

If appropriate a home visit will be arranged. An initial visit is a two-way discussion about fostering and whether fostering is right for the enquirer. One of our experienced foster carers often contacts the enquirer after the initial visit and feeds back. If appropriate, the enquirer is asked to complete an application form, if they haven't already done so.

Once we accept an application a qualified social worker is allocated to undertake an assessment. They produce a report which covers: individual profiles of applicants, relationships and partnerships, support network, children in the household and other adult members of the household, childlessness/limitation of family size, description of family life, valuing diversity, parenting capacity, and more importantly an analysis of their potential strengths and weaknesses as a foster carer. We currently use the CORAM/BAAF Form F.

The assessment is based on a two-stage process, which usually runs concurrently. Stage 1 is the statutory checks and personal references, as discussed below. Stage 2 is the home study, when the assessing social worker will need to visit the home, usually a minimum of eight visits or sixteen hours (approximately), to spend time working with the applicants on their assessment. The assessment is a joint project and needs full participation from applicants and their family.

During the assessment we will undertake a variety of statutory checks (Stage 1), which include:

- Enhanced Disclosure and Barring Service (DBS) check
- Local Authority checks
- Employer and/or current fostering organisation references
- School
- Medical Reports
- At least two personal references
- Ex-partner reference

A Home Safety check will also be carried out alongside a risk assessment on any pets in the home.

If any of the Stage 1 checks are returned indicating that the applicant is unsuitable to foster, the Agency Decision Maker will make the decision whether to continue or terminate the assessment. Explanation will be given to the applicant about this decision.

If during the Stage 2 home study, concerns are raised about the applicant's suitability to foster, and we recommend terminating the assessment, a brief report will be completed and presented to foster panel. The Agency Decision Maker will make the final decision about terminating the assessment based on the brief report and recommendation from panel.

The applicants will have the chance to read and discuss amendments. This report will be presented to the Foster Panel which prospective foster carers are expected to attend. All carers newly approved in the last year have attended and participated via Zoom.

The Fostering Panel is made up of a variety of professionals and independent members, including educationalists and professionals with experience of the children looked after.

The Fostering Panel has an Independent Chair, David Palmer, a qualified social worker since 1988. His roles have included Case Conference Chair, Independent Reviewing Officer and LADO.

Hugh Mellett (Director of Operations) is ADM for Tree House Care for all matters that go to Fostering Panel.

The panel makes its recommendations, but the final decision is made by the Agency Decision Maker.

Upon approval as a foster carer, we advise them in writing and allocate a supervising link worker. They will receive an induction that outlines expectations, policies, procedures, and remuneration.

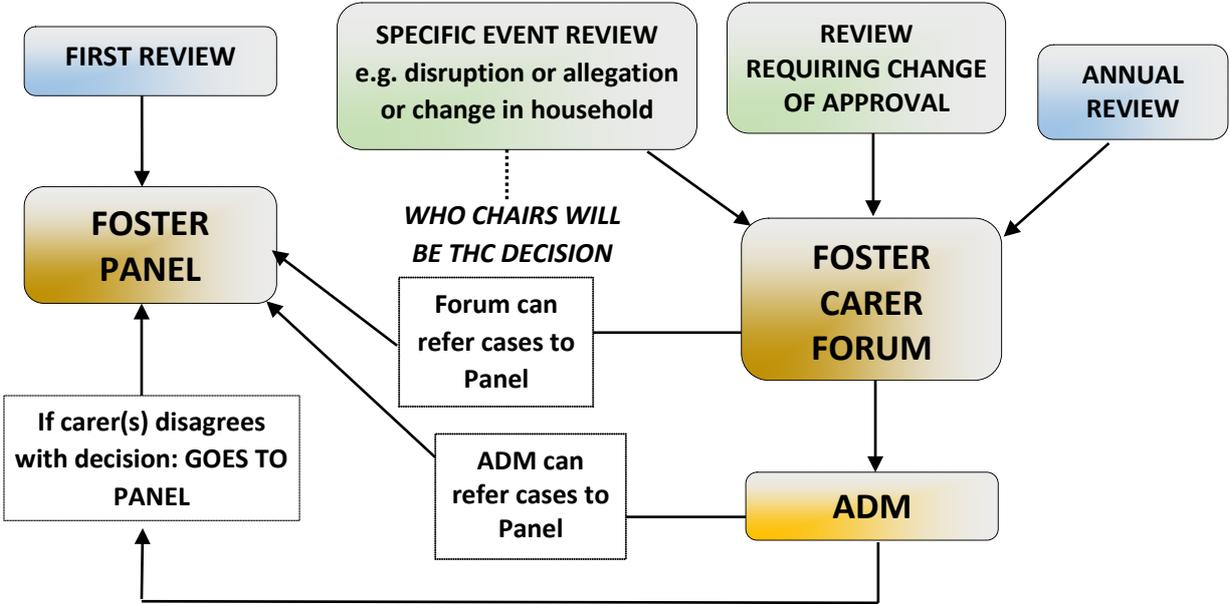
Foster carers are reviewed annually, with the first annual review being presented to Foster Panel.

All other reviews will be presented to our Foster Carer Review Forum. Forum will decide which reviews will go to panel. For further information on our Foster Carer Review Forum and Foster Panel please see their respective Terms of Reference.

Jo Priestley, Deputy Manager, usually chairs our Foster Carer Review Forum. Adele Middleton, Director, acts as ADM for those cases not referred to panel but dealt with by Forum.

Jill Brennan acts as back up ADM should either Hugh or Adele be unavailable.

**WHICH FOSTER CARER REVIEWS GO TO PANEL
AND WHICH GO TO FORUM?**



TRAINING FOR FOSTER CARERS

All prospective foster carers are required to attend the Prepare to Foster (P2F) training usually prior to their approval. These are held on a regular basis throughout the year. Alongside P2F, prospective foster carers are expected to attend accredited training in First Aid, Safeguarding, and De-escalation (Team Teach).

Other basic subjects covered in the P2F sessions are:

- Promoting identity
- Managing difficult behaviour
- Working in partnership with birth parents and other professionals
- Legislative framework
- Child development
- Attachment and loss
- Safe caring
- Why children come into care
- Awareness of child abuse
- Safeguarding children/child protection
- Diversity – challenging discrimination
- Moving on
- How children are placed
- Documentation and Record Keeping
- Meetings about the child

Each prospective carer will have a Personal Development Plan which will outline their training and development needs for the forthcoming year, which is reviewed and updated on an annual basis.

The Training, Support & Development Standards for Foster Care require that within the first twelve months, foster carers have demonstrated competency in the following areas:

Standard 1: Understand the principles and values essential for fostering children and young people

Standard 2: Understand your role as a foster carer

Standard 3: Understand health and safety, and health care

Standard 4: Know how to communicate effectively

Standard 5: Understanding the development of children and young people

Standard 6: Keep children and young people safe from harm

Standard 7: Develop yourself

As at 30th April 2022, 94% of our carers, approved for more than a year, have achieved their TSDS. We believe this to be above the National Average.

Post-approval training is held at various locations, usually during term-time, within school hours, and occasionally weekends. We also have online training which many carers access. This links to our Themes of the Month training annual calendar.

There is an expectation that all carers are committed to ongoing training.

We have a “Pay to Train” initiative in place which has had considerable success in increasing the take up of training.

It is a requirement that all foster carers attend “Team Teach” training in the use of de-escalation skills.

Training relating to children requiring specific skills will also be provided.

SERVICE MONITORING, QUALITY MANAGEMENT AND SUPERVISION OF STAFF

All staff have a named supervisor and line manager. The required standard for supervision is monthly 1:1 for all staff. Management guidance, advice, and support is always available on an ad hoc basis.

All staff have an annual appraisal.

The Registered Manager produces a report for the Directors covering supervision, referrals, foster carer enquiries, notifications, incidents, vacancies, new placements, key documentation, information about fragile placements, updates on development issues, and most importantly, outcomes for children.

Audits are regularly undertaken by the Managers to look at the quality of recordings and to ensure that supervisory visits are held within timescales and matters raised dealt with promptly.

Regulation 35 reports are produced on a 6-monthly basis.

DEVELOPMENT PLAN

This is refreshed at least annually and is revised and updated on a regular basis.

Achievements in the past 12 months include:

- Our Children's Survey told us that 64% of our children say life is getting **much** better, which is way above the national average, and when asked, "do you feel settled where you live?" – 100% of our children responded "Always" or "Most of the time"
- Our Foster Carer Survey told us that 95% of our carers said they have continued to feel supported over the past year, and 95% told us they we have lived up to their expectations.
- Implementing Foster Carer Long Service Awards to recognise our foster carers time working with Tree House Care
- New and improved Welcome packs for children
- A Young People's Book Club - this is proving to be very popular
- Two new Annual Children's Awards: "Contribution to the local community" and "Bee Green Award" for helping the environment.
- Children's Monthly Reports are now completed electronically by foster carers
- Outcome Trackers have been simplified making them more user-friendly for our foster carers
- A member of staff has qualified as a Sleep Practitioner
- Sleep clinics held for foster carers caring for children with disruptive sleep patterns
- Consulted with children to devise questions to ask prospective foster carers at panel and staff being interviewed for jobs.
- New Deputy Panel Chair appointed, an experienced and valued existing panel member.
- We have continued to support foster carers and children during the pandemic and maintain a high level of placement stability and implemented a Covid-recovery plan.

Since 2017 we have been working with John Anderson, Independent Therapist, to draw on his and our experience into a single theoretical model that is influencing practice at all levels.

Tree House Care have been successful in the following tenders for foster placements:

- White Rose Consortium
- North West Consortium
- Derby, Derbyshire, Nottingham, Nottinghamshire (D2N2)
- Leicester City and Leicestershire
- Northamptonshire

The terms of these agreements can be found in the relevant contracts.

FOSTER PANEL REPORTS

An annual report on foster panel is produced each year by the Service Manager and Panel Chair.

Feedback on quality issues is recorded on every case presented at panel, summarised by the Chair. These are incorporated into a regular report and discussed at the Service Manager's regular meeting with the Chair.

The Panel Action Tracking report is a regular agenda item of Business Panel to feedback to Panel Members.

BOARD OF DIRECTORS' MEETINGS

The Directors meet on a monthly basis and consider:

- Human Resources and the Human Resource Manager's Report
- Management Information Reports covering referrals, children we care for, foster carer enquiries and assessments, and foster carer recruitment
- Detailed financial and business performance information
- Monthly reports from the Registered Manager as detailed on page 25.
- Training Report (staff and foster carers)
- Health and Safety

These meetings help to ensure that quality of the service remains high.

The meetings regularly review and update the Development Plan.

The governance arrangements are summarised by the diagram below:



COMPLAINTS

A Complaints Procedure is in place, along with a management monitoring system. We tend to try and resolve difficulties and conflicts through discussion and negotiation whenever possible.

Details of how to make a complaint or compliment can be found in our Policy and Procedure and in our Foster Carer and Children's handbooks.

During the period 30th April 2021 to 1st May 2022C, we received one formal complaint from a foster carer about the delays in assessment and support which were upheld and lessons learnt.

We continue to use our refreshed version of the children's complaints form, which is more user-friendly. Version's using Widget software for children with communication difficulties can be produced where necessary.

Information on making complaints can be made available in a variety of formats including translation into other languages, Makaton, Pictures etc.

COMPLIMENTS & COMPLAINTS INFORMATION

Contact details:

Tree House Care Fostering

The Old Vicarage
17 Heneage Road
Grimsby
DN32 9DZ

Tel: 01472 598334

Email: havingmysay@treehousecare.org

Website: www.treehousecare.org

OFSTED

Piccadilly Gate
Store Street
Manchester
M1 2WD

Tel: 0161 6188524

Email: enquiries@ofsted.gov.uk

Website: www.ofsted.gov.uk

Children's Commissioner for England

Sanctuary Buildings
20 Great Smith Street
125 Kingsway
London
SW1P 3BT

General Enquiries

Tel: 020 778 38330

Email: info.request@childrenscommissioner.gsi.gov.uk

Website: www.childrenscommssioner.gov.uk

Advice and help for children in care or living away from home

Freephone: 0800 528 0731

Email: help.team@childrenscommissioner.gsi.gov.uk

Website: www.childrenscommissioner.gov.uk/help-at-hand/

STATUS AND CONSTITUTION

Tree House Care Fostering is an independent fostering agency that seeks to provide the highest quality fostering placements and fostering services to looked after children.

Tree House Care Fostering Solutions Ltd is a private limited company registered under the Companies Act 1985 (Company No. 4456329).

We are fully registered with OFSTED (Registration No. SC033189).

The company began providing fostering services in May 2000. The business is owned by Directors Jill Brennan and Adele Middleton.

Both Jill and Adele are professionally qualified social workers and have many years childcare experience between them both in the public and voluntary sector. They have both specialised in fostering services and are fully conversant with all aspects of the role and requirements of providing fostering services. Jill holds the Diploma in Management.

The Directors are ultimately responsible for ensuring compliance with all aspects of quality assurance in relation to the delivery of services and the financial viability to do so.

The Responsible Person is Hugh Mellett, Director of Operations. Hugh qualified as a Social Worker in 1984 and has many years in Senior Management positions.

Hugh joined Tree House Care in 2005 and can be contacted at:

Tree House Care
Headquarters
The Old Vicarage
17 Heneage Road
Grimsby
North East Lincolnshire DN32 9DZ

Hugh's telephone number is 01472 598334 and his email address is hugh.mellett@treehousecare.org

The Registered Manager and Service Manager is Claire Rogers.

Claire can be contacted at:

Tree House Care
Headquarters
The Old Vicarage
17 Heneage Road
Grimsby
North East Lincolnshire DN32 9DZ

Claire's telephone number is 01472 598334 and her email address is claire.rogers@treehousecare.org

SIGNED



Adele Middleton
DIRECTOR

SIGNED



Jill Brennan
DIRECTOR

SIGNED



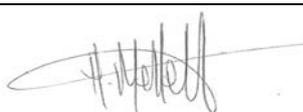
Hugh Mellett
DIRECTOR OF OPERATIONS

SIGNED



Claire Rogers
FOSTERING MANAGER

FOR OFFICE USE ONLY	Date completed	Initials
Send to OFSTED with covering letter/email	23/05/2022	RT
Add to website (Align Studio)	23/05/2022	RT
Add hyperlink details to next Newsletter	23/05/2022	RT
Print hard copy for staff noticeboard	23/05/2022	RT
Email hyperlink to all staff	23/05/2022	RT
Print hard copy for HQ file	23/05/2022	RT

What types of data is involved in this process?	Names, job titles and work telephone numbers
Any Special category Data? If so specify	Yes, names, job titles and work telephone numbers
What is the legal basis for processing?	Requirement under Care Standards Act
Does it comply with subject rights?	Yes
Security issues?	No
Is any contract in place adequate?	N/A
Will staff be trained in new system?	N/A
How will a breach be dealt with?	N/A
What are the overall risks? What are the risks to individuals?	Minimal
What measures are to be taken to minimise those risks?	None necessary. Publication of details is a requirement of Care Standards Act.
Signature - Author	
Date	20/05/2022
Signed off by Data Protection Officer	
Date	20/05/2022